TENTH

ANNUAL REPORT

APRIL 1, 1984 - MARCH 31, 1985

Alberta

86-03517/

Contents

MINISTER'S LETTER OF TRANSMITTAL 3
DEPUTY MINISTER'S LETTER OF TRANSMITTAL 5
ORGANIZATION CHART 9
PLANNING SECRETARIAT III 11
OLYMPIC SECRETARIAT IV 15
KANANASKIS COUNTRY V 19

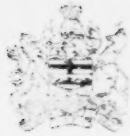
RECREATION DEVELOPMENT DIVISION VI 23
Administrative Support Branch 26
Planning Support Branch 26
Recreation Programs Branch 26
Community Recreation Branch 27
Financial Assistance Branch 28

DESIGN AND IMPLEMENTATION DIVISION VII 29
Divisional Support Branch 31
Program Development Branch 32
Professional and Technical Services Branch 32
Project Management Branch 33

OPERATIONS AND MAINTENANCE DIVISION VIII 35
Administrative Support Branch 37
Field Support Branch 38
Visitor Services Branch 38
Northern Region 38
West Central Region 39
East Central Region 39
Southern Region 39

FINANCE AND ADMINISTRATION DIVISION IX 41
Budget Coordination 43
Financial Administration Branch 43
Personnel Services Branch 43
Systems Development Branch 44
Legal Services 44
Public Communications Branch 44
Internal Audit 45

APPENDICES 47
Legislative Changes 49
Recreation Grants 50
Major Cultural/Recreation Facility Development Program 51
Municipal Recreation Areas Program Capital Funding 52
Provincial Parks and Provincial Recreation Areas
Campsite Statistics: 1980-84 52
Capital Development Expenditures 53
Department Revenue Summary 55
General Revenue Fund Expenditures 1984/85: 56
General Revenue Fund 57
Provincial Parks Map 59
Provincial Recreation Areas Map 61
Municipal Recreation Areas Map 63



RECREATION AND PARKS

Office of the Minister

Room 107 Legislature Building, Edmonton, Alberta, Canada T5K 2B6 403/427-3672

March 31, 1986

The Honourable Gerald J. Amerongen
Speaker of the Legislative Assembly of Alberta

Sir:

The undersigned has the honour to submit herewith the Annual Report of Alberta Recreation and Parks for the year ended March 31, 1985.

Respectfully submitted,

Peter Trynchy
Minister of Alberta
Recreation and Parks

Alberta
RECREATION AND PARKS

Office of the Deputy Minister

16th Floor, Standard Life Centre, 10405 Jasper Avenue, Edmonton, Alberta, Canada T5J 3N4 403/427-3948

March 31, 1986

Honourable Peter Trynchy
Minister
Alberta Recreation and Parks
#107 Legislature Building
Edmonton, Alberta
T2K 2B6

Sir:

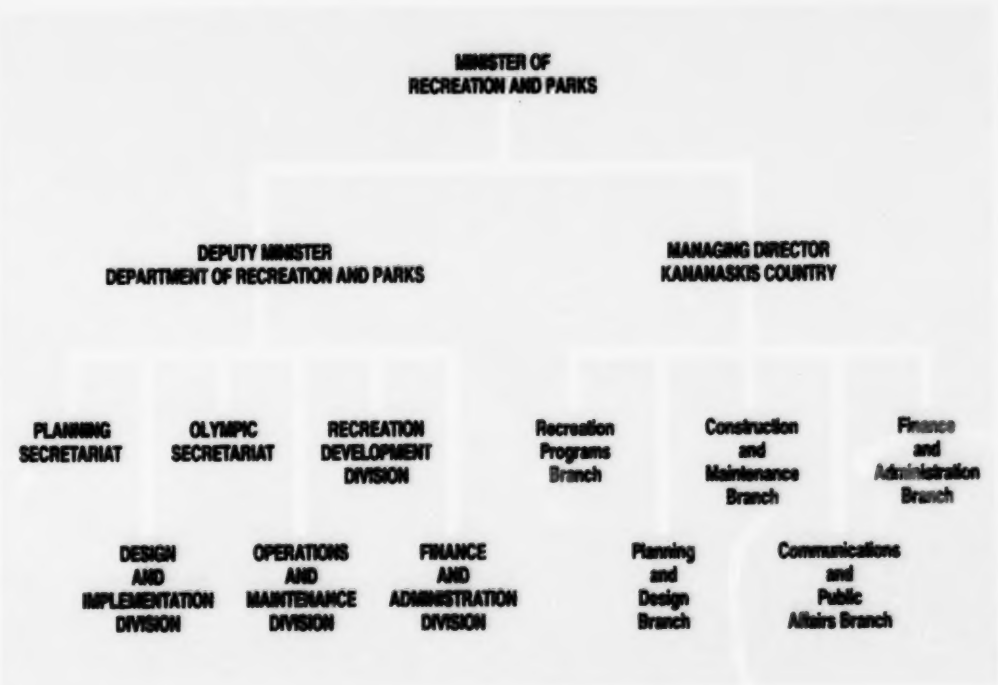
It is my pleasure to present the Tenth Annual Report of Alberta Recreation and Parks. This report covers the department's operational year which ended March 31, 1985.

The department has continued to work toward improved cost effectiveness in both our program and service delivery. Our involvement of the private sector, particularly in the construction and operation of our facilities, has continued to grow. The design and construction of parks has been successfully reorganized to follow a project management approach - with reliance upon contracted services provided by private sector planning and design consultants, construction and development contractors and other specialist firms. At the same time, park operations are working toward a long-term strategy regarding operating, maintenance and capital costs through improved service strategies and privatization of some maintenance services.

1984-85 also saw the decision to introduce the new Community Recreation/Cultural Grant Program (CRC) in 1986 designed to consolidate and replace the highly successful Major Cultural/Recreation Facility Development Grant Program (MCR), Project Cooperation and Operational Program Assistance. During their lifespans the MCR, Project Co-op and Operational Program Assistance grants proved very successful. By the time all final applications were processed, MCR will have funded over 3,800 grants since 1975-76, providing $239 million dollars worth of recreational and cultural facility development across the province. Similarly, Project Co-op will have supported over 13,000 applications for a total of $34.6 million dollars expended since 1975-76, and Operational Program Assistance will have provided $35.3 million dollars to assist with a variety of community recreation programs. The new CRC grant combines many of the features of these three previous grants and should provide increased flexibility in the use of grant monies and a simpler application process.

As the agency assigned the responsibility for coordinating the Alberta government's involvement in the International Youth Year Program, the department developed resource materials on youth, sponsored and cosponsored youth leadership seminars and incorporated youth-related sessions into major recreation conferences.

Organization Chart



Planning Secretariat

III

Planning Secretariat

1. Introduction

The Planning Secretariat is a small unit, consisting of a director and four staff members, that reports directly to the deputy minister. The secretariat's main function is to provide strategic planning at the executive management level. Toward this end, the secretariat assists the deputy minister and executive committee on matters relating to strategic planning, general management planning and proposed department policy/legislation development.

In November of 1984 the public communications[1] function, formerly a branch under the Finance and Administration Division, was added to the Planning Secretariat, raising the total staff complement of the secretariat to seven.

2. Overview

2.1 STRATEGIC PLANNING

The Planning Secretariat is responsible for coordinating the departmental corporate planning process. This process is designed to improve management and service delivery. As part of the process, the Planning Secretariat:

- assisted senior executives in reviewing and refining department purpose, goals and objectives;
- completed a study of the role of the department in conservation practices;
- began a study of the department's policy development and review system;
- began a study of the role of marketing and market assessment with respect to department programs;
- participated in a study of the department's land classification and management study; and
- provided staff support to the newly established interdepartmental Deputy Ministers' Outdoor Recreation Review Group.

2.2 POLICY/LEGISLATION DEVELOPMENT

In 1984-85, the Planning Secretariat project managed a department team assigned the task of developing a major departmental recreation and parks policy statement. Some of the highlights of this process are as follows:

- regional workshops were held at various centres in Alberta and were attended by approximately 300 delegates;
- public opinion surveys of a sample of the general public and of park visitors were completed;
- more than 45 leading authorities in the parks and recreation field prepared discussion papers for use in the policy preparation; and
- over 100 individual submissions were received from the general public.

A draft of the policy statement is being prepared. The policy statement will, if approved, provide long-term direction for the programs and services of the department.

Also in 1984-85, the Planning Secretariat participated in the revision of regulations under the Provincial Parks Act (RSA 1980) and assisted in the review of other government legislation affecting recreation and parks. Staff of the secretariat also helped to prepare an assessment of departmental fees and charges and of the principles of revenue generation.

2.3 DEPARTMENT MANAGEMENT PLANNING

The Planning Secretariat assisted senior management in several areas of management planning. These included:

- provision of support services to regular executive committee meetings; and
- coordination of various management studies within the department.

[1] The report for the Public Communications Branch for 1984-85 can be found under the Finance and Administration Division.

Olympic Secretariat

IV

Olympic Secretariat

1. Introduction

The Olympic Secretariat was established in March, 1983, to coordinate the Alberta government's involvement in the XV Olympic Winter Games to be held in Calgary in 1988.

2. Overview

2.1 CAPITAL DEVELOPMENT

This year, 1984-85, was the second year of operation of the Olympic Secretariat. Key activities focused on completing the master plan and preliminary design for the Nakiska ski area at Mt. Allan, site of the Olympic alpine events, and for the Canmore Nordic Centre, site of the Olympic nordic skiing events.

A legal subagreement on the McMahon Stadium expansion project was executed on May 2, 1984. The secretariat worked closely with the University of Calgary, the McMahon Stadium Society and the Olympic Organizing Committee (OCO '88) on the implementation of the Olympic Volunteer Centre, one of the major components of the project. The government granted $7,785,000 to the University of Calgary in 1984. This was the final contribution of the Alberta government toward the McMahon Stadium project. The total contribution by the Alberta government toward this project was $8,045,000.

Preliminary design programming on the additional student housing required on the University of Calgary campus was started in order to supplement existing facilities for the Athletes' Village.

A comprehensive weather monitoring program was started in 1984 at the Mt. Ailan and Canmore Nordic Centre sites, and a detailed historical resources assessment was undertaken at each site prior to the start of construction.

Communications and public relations activities involved the preparation of basic public information documents on Alberta's Olympic commitments, including master plan summary documents on Nakiska and Canmore. In addition, a second Town of Canmore public meeting was held to discuss the plans for the Canmore Nordic Centre, and a number of site tours were conducted for a range of interested and/or participating agencies and groups.

The Special Committee for the Review of Wildlife and Environmental Matters relating to the Olympic projects continued to liaise with interested groups and individuals on environmental matters. An on-site environmental consultant was engaged to monitor and provide advice on the construction programs at Mt. Allan and Canmore.

The Olympic Secretariat continued to work with OCO '88 to ensure that the facilities being developed by the government would meet the Olympic standards and requirements. To this end, the secretariat assisted with technical site inspections by representatives of the international sport federations.

The secretariat initiated discussions with the Calgary Olympic Development Association (C.O.D.A.) on the provision of long-term training and competition opportunities at Nakiska and the Canmore Nordic Centre and on the use of the proposed Olympic Endowment Fund to provide operational support for specific training and competition activities.

2.2 OPERATIONS

A grant of $1,700,000 was provided to OCO '88 as the final contribution of the Alberta government toward OCO '88's operational start-up costs.

The Alberta government sent representatives to the Sarajevo Olympic Winter Games and participated with OCO '88 in an information program promoting the 1988 Calgary Games.

The Olympic Secretariat provided assistance to OCO '88 on "operational matters" on an as-required basis. This assistance focused on providing advice and information on a variety of issues, including transportation, security, culture and tourism, among others.

Kananaskis Country

V

Kananaskis Country

Kananaskis Country is a year-round, multi-use recreation area encompassing 4 000 square kilometres (1620 sq. miles) and including three provincial parks and 42 recreation areas. The main entrance is 90 kilometres (56 miles) west/southwest of Calgary via the Trans Canada Highway and Highway 40.

Responsibility for the capital development and operation of Kananaskis Country and Improvement District No. 5 is coordinated under the direction of the managing director. The principle responsibility areas, each under a branch director, include: recreation programs, construction and maintenance, finance and administration, planning and design and communications and public affairs.

The Recreation Programs Branch is responsible for the coordination of all outdoor recreation programs presented throughout Kananaskis Country, including administration, operations, maintenance, resource management, public safety and visitor services.

The Construction and Maintenance Branch is responsible for the planning, organizing and controlling of construction activities related to the management of capital development projects, as well as the major maintenance and redevelopment of a wide variety of facilities and the inspection of non-government projects in Kananaskis Country and Improvement District No. 5.

The Finance and Administration Branch is responsible for budgets, expenditures, revenue collections, personnel coordination and financial systems, as well as for contract administration, audit of leasee operations within Kananaskis Country and Improvement District No. 5 and the review and updating of policies and procedures.

The Planning and Design Branch is responsible for the development and coordination of policies, standards, plans and designs, and the project management of the planning, design and construction stages within Kananaskis Country and Improvement District No. 5 relative to recreation and conservation needs and land use.

Communications and Public Affairs is staffed by communications professionals assigned to Kananaskis Country by the Public Affairs Bureau. The branch is responsible for the development of public relations, advertising and marketing programs and the dissemination of information related to Kananaskis Country and Improvement District No. 5.

2. Overview

In the summer of 1984, a total of 1,966,592 people visited Kananaskis Country, 304,908 of whom were campers staying overnight. This is a 75 per cent increase over the same period in 1983. During the winter of 1984-85, Kananaskis Provincial Park attracted an average of 8,000 to 10,000 people for cross-country skiing each weekend. Over 69,000 visitors participated in interpretive events, including programs at 10 campgrounds, between Victoria Day and Labour Day.

The Mt. Kidd Recreation Vehicle Park officially opened on September 29, 1984. The park is privately operated by the James families of Stony Plain, Alberta.

During the 1984 golfing season, 50,565 rounds of golf were played at the Kananaskis Country Golf Course.

Maintenance and service was required for 2,615 campsites, 1,122 day use sites and 613 kilometres of trails.

Mountain destination holidays were provided for disabled persons and senior citizens and their families at William Watson Lodge in Kananaskis Provincial Park. The lodge was full to capacity, with waiting lists, for the months of May through October. In the winter the cabins were 100 per cent full on weekends and 80 per cent on weekdays. Disabled visitors accounted for 7,946 nights and senior citizens for 1,644 nights. The day lodge was reserved during the year by 99 groups of disabled persons totalling 2,014 visitors and 64 seniors' groups totalling 2,413 visitors. Visitors to William Watson Lodge came from a variety of points throughout the province.

Operating responsibilities for Alberta Forest Service recreational facilities (campsites, day use areas, trails) have been assumed by Kananaskis Country personnel. An additional four campgrounds adopted the campsite reservation system, bringing the total number within Kananaskis Country using the system to seven.

Special events included the Alberta Orienteering Championships, the Big Brothers Fishing Derby, competition trail rides, motorcycle races and Kananaskis Country tours for provincial, national and international government officials, media, special interest groups and conference delegates.

Kananaskis Country also responded to 173 emergency incidents and initiated and completed 132 rescues.

Recreation Development Division

VI

Recreation Development Division

1. Introduction

The Recreation Development Division is responsible for promoting the development of recreation facilities and opportunities in Alberta. This is achieved by providing financial assistance, information and consulting services to municipal recreation authorities, sport and recreation associations and other voluntary organizations in the province.

The division provides grants to municipal recreation authorities for general capital development, facility operations and programming. Grants are also provided to provincial associations to facilitate program and organization development.

The division provides consulting services to municipalities and recreation and sport associations to encourage the development of a broad range of recreation opportunities. Information is also provided on leadership development, leisure awareness, facility operation, program planning and association development. Special recreation services are also made available to groups that provide recreation opportunities to seniors, natives, young children, youths and disabled persons.

2. Overview

The division's primary focus during 1984-85 was to assist in putting into operation the Alberta Sport Council and consequently adjusting the mandate of the Recreation, Parks and Wildlife Foundation. These two Crown corporations as extensions of the Ministry will provide enrichment funding and focused recreation, sport and park development programs. In doing so, they will increase the level of services to Albertans in general.

During the year the division managed the termination of the Major Cultural/Recreation Facility Development Grant Program, the Project Cooperation Program and the Operational Assistance Program, which had infused more than $309 million dollars into the recreation and cultural facilities of the province since 1975.

It also undertook the preparation of the legislative, policy and procedural material required for the new Community Recreation/Cultural Grant Program scheduled to provide municipalities with $20 per capita each year until 1990.

The division undertook a minor reorganization in 1984-85 combining the Community Recreation Branch and the Recreation Field Services Branch into one unit. This was done in order to provide more effective, efficient and economic levels of service to Alberta's communities and to sport and recreation organizations in the province.

The division strengthened its international sport exchange programs with Hokkaido, Japan, and Heilongjiang, China. In addition, discussions concerning a new sport exchange program were initiated with Kangwon, Korea.

The division assisted in the data collection and public input stages of the department's Recreation and Parks Policy Statement project.

Through a cabinet directive, the department was assigned responsibility for coordinating the Alberta government International Youth Year program and to be responsible for the implementation and administration of this interdepartmental program during 1985-86.

The division did the preparatory planning for providing increased technical support and enriched assistance to Alberta's developing athletes in order to qualify for the XV Winter Olympic Games.

3. Administrative Support Branch

3.1 INTRODUCTION

The Administrative Support Branch is responsible for providing divisional management support services such as the reporting of expenditure transactions and manpower utilization, records management, budget development coordination, development of administrative policies and procedures and other general ancillary services. The branch advises the assistant deputy minister and branch directors on administrative matters and interfaces with managers in the Finance and Administration Division.

3.2 OVERVIEW

In 1984-85 the Administrative Support Branch monitored division budget commitments and expenditures. The branch continued with the development and implementation of a division-wide operational block-numeric records management system. Work began on the development and implementation of new administrative operational procedures and of micro-computer information reporting.

4. Planning Support Branch

4.1 INTRODUCTION

The Planning Support Branch is responsible for operational planning in the division and for the design and implementation of ongoing divisional planning, data collection and applied systems programs.

The branch advises the assistant deputy minister on matters concerning planning and systems as they relate to the division. The branch also assists other branches in policy and program planning and evaluation.

4.2 OVERVIEW

During 1984-85 the branch provided major input into the data collection phases of the Recreation and Parks Policy Statement project. Branch personnel were involved in writing the draft report, arranging public input sessions and conducting the discussion papers sessions.

The "A Look at Leisure" information series was continued. Copies were distributed to nearly 2,000 recreation personnel, as well as to post-secondary educational institutions in Alberta and to individuals in other provinces and countries.

The branch assisted in the completion of the Recreation, Parks and Wildlife Foundation operational plan. This plan identifies the foundation's program initiatives in the areas of recreation and parks development in Alberta.

The branch coordinated the planning and conduct of the 1984 General Recreation Survey. The survey provided information on patterns, preferences and general opinions regarding recreation. It was distributed to approximately 8,000 households in Alberta.

The branch also provided assistance in writing a paper entitled "Recreation: A Major Vehicle for the Promotion of Health" which is to be used at the 1985 Inter-Provincial Conference of Ministers Responsible for Sports Recreation. The report outlines the significant contribution that recreation can make to the improvement of health.

Assistance was also given in the preparation of operational plans for the Sports and Fitness Section and the International Youth Year Secretariat.

5. Recreation Programs Branch

5.1 INTRODUCTION

The Recreation Programs Branch is responsible for promoting and coordinating the development and evaluation of outdoor recreation and sport and fitness programs. The branch also provides recreation services to youths, young children, older adults, natives and disabled persons.

The branch assists provincial sport and recreation associations, municipalities, recreation boards, recreation professionals and other interested groups in designing and providing recreation opportunities. Grants are provided to provincial associations and communities to develop recreation opportunities for all Albertans. Grant programs include: provincial recreation/sport associations, hosting grant, special projects, team training and selection for major events, discover Alberta, regional games, Alberta athlete assistance program, recreation for the disabled and fitness and special groups grants.

5.2 OVERVIEW

During 1984-85, 106 provincial sport and recreation associations received a total of just over $1.8 million to assist with administrative costs and leadership and program development.

The division supported the Outdoors Alberta mobile unit. This program is operated by the YWCA of Edmonton and provides leadership and program support in central Alberta in activities such as canoeing, cross-country skiing, orienteering and camping.

The Blue Lake Centre, near Hinton, offered 215 courses to improve the leadership and technical skills of outdoor leaders.

The Recreation for the Disabled program provided over $415,600 to 62 municipalities for a total of 54 programs. This made it possible for nearly 800 disabled children to participate in summer recreation programs.

The Alberta Sport Council was formed April 1, 1984, and an Alberta Recreation and Parks "Sport Development Strategy" was completed and distributed in the fall of 1984.

A total of 94 National Coaching Certification Program courses were held and 55 regional and provincial fitness leadership courses were offered.

Also in 1984-85, an Athletic First Aid Program and a National Fitness Leadership Certification system were implemented in Alberta.

Increased office space, in northwest Edmonton, was provided for provincial sport and recreation associations. This was provided as an annex to the Percy Page Centre services in the City of St. Albert.

A total of 16 national and international events were hosted in Alberta with financial support from the department. These included events such as: the Ladies World Cup Downhill Ski Championships; the Canadian Junior Track and Field Championships; and the Canadian National Field Hockey Championships, to name a few.

Financial assistance was provided to athletes with disabilities to participate in the Summer Olympics for the Physically Disabled held in Stoke Mandeville, England, and Long Island, New York.

An Olympic Game plan was implemented through the Alberta Sport Council in order to provide maximum opportunity for Alberta's athletes, coaches and officials to participate in the 1988 Winter Olympic Games.

As part of the series of International Sport Exchanges, an archery team from Hokkaido, Japan, toured Alberta, as did a women's volleyball team from Heilongjiang, China. Also, two table-tennis coaches from Heilongjiang spent four months in Alberta and all-star midget hockey team from Alberta travelled to Heilongjiang. In January, 1985, officials from the department travelled to Kangwon, Korea, to initiate a future sport exchange program.

6. Community Recreation Branch

6.1 INTRODUCTION

The Community Recreation Branch provides services and programs in the areas of indoor and outdoor recreation and sport facilities and community recreation systems. The branch also provides consultation, technical resources and educational opportunities to municipal recreation authorities and related agencies.

6.2 OVERVIEW

The branch assisted recreation practitioners, recreation board members and municipal councillors in the development of municipal recreation delivery systems by conducting and sponsoring numerous workshops. The branch provided in-depth consultation services and developed resource information on recreation administration and facility management. Topics included: board/council development; executive, staff and organization development; volunteer development; leadership development and program planning; recreation administration; planning and bylaw review; regional recreation and cost sharing; and needs assessment studies.

The branch assisted communities in the development, management and operation of indoor recreation and sport facilities. This was accomplished through the provision of workshops and resource materials on specialized topics of facility construction, design, operation and maintenance.

During 1984-85 a high demand for consultation services was encountered in the areas of building operation; energy management; increased cost efficiency; and operation of mechancial systems in pools, arenas, curling rinks and community halls. Training programs for arena and swimming pool operators were provided.

Capital grants were given to numerous communities for recreation facility development; acquisition of land for parks; and park planning, design and construction. Operating grants were provided for the operation and maintenance of recreation facilities and parks. The branch also assisted communities to develop, manage and operate outdoor recreation and sport facilities and open space. Funds were made available through the following programs:

- Major Cultural/Recreation Facility Development Grant Program
- Project Cooperation
- Operational Program Assistance
- Urban Parks Program
- Municipal Recreation Areas Program
- Municipal Park Operating Program
- Trail Development Program
- Capital City Recreation Park

The branch also assisted clients in the preparation of grant applications. There was a three-fold increase in grant applications in the 1984-85 fiscal year.

The branch developed the new Community Recreation/Cultural Grant Program and conducted workshops and seminars to acquaint municipalities and community groups with the regulations, guidelines and procedures of the new program.

7. Financial Assistance Branch

7.1 INTRODUCTION

The Financial Assistance Branch coordinates the division's financial assistance programs.

7.2 OVERVIEW

For purposes of improving the provision of recreation opportunities for Albertans, 3,625 grant applications were processed during 1984-85 for a total of $70.9 million. These went to Alberta municipalities, provincial sport and recreation associations and other groups.

Design and Implementation Division

VII

Design and Implementation Division

1. Introduction

The Design and Implementation Division is responsible for the coordination of the planning and the development of a land-based outdoor recreation and conservation system for the department.

This is accomplished by studying public needs for outdoor recreation opportunities; examining and acquiring lands of high recreational or conservation capability; and planning, designing and developing facilities for provincial parks and provincial recreation areas.

During 1984-85 the division's first priority was the upgrading and redevelopment of existing facilities and services. Additionally, the division was responsible for the development of new opportunities through the expansion of existing provincial parks and provincial recreation areas.

2. Overview

During 1984-85 the division completed its shift to the new organizational structure that was initiated in 1983-84. The prime objective of the new organization is to develop a project management approach to the design and construction of park and recreation facilities and services. This is accomplished by contracting services from private sector planning and design consultants, construction and development contractors and other specialist firms.

Refinements have been made to the management and budgeting systems used within the division with the goal of improving efficiency and effectiveness.

The Advisory Committee on Wilderness Areas and Ecological Reserves, which was established in 1983-84, began a review of information relative to the establishment of Ecological Reserves.

3. Divisional Support Branch

3.1 INTRODUCTION

The Divisional Support Branch provides financial and administrative support as well as operational services to the programs of the Design and Implementation Division. It also provides and manages analytical and informational systems for management decision-making and control.

3.2 OVERVIEW

The branch assisted other branches within the division by providing expertise and consultation with respect to financial and contracts administration, budget development and expenditure reporting. It also coordinated project management seminars for the division and participated in the presentation of the department's contracts seminars.

Conversion and upgrading of the division's filing and records management system was undertaken; a Management Information System was defined and work commenced toward its development. The branch participated in the development of the department's policies and general procedures, particularly in the areas of contract management. An inventory of the division's fixed assets was completed. The branch also coordinated revision of all position descriptions as part of the divisional reorganization.

4. Program Development Branch

4.1 INTRODUCTION

The Program Development Branch assesses public needs and desires for outdoor recreation opportunities, leads the capital planning program, develops policy and procedures material for the division, represents the department on interdepartmental public land-use planning matters and manages the Ecological Reserves program. The branch also manages the issuance of dispositions for recreational and non-recreational land uses on lands administered by the department. It administers disposition agreements and the collection of fees and maintains a registry of dispositions.

The branch also coordinates the acquisition of private and crown land required by the department and the designation of such lands under the proper acts. Regulations, policies and procedures regarding land management are developed by the branch. A comprehensive registry of lands administered by the department is also maintained.

4.2 OVERVIEW

A detailed field inventory program was undertaken to establish facility replacement needs and an associated life-cycle costing methodology for the capital system. Management strategies were developed and consolidated for department lands consistent with recent categorization and standards set for provincial parks and provincial recreation areas.

Support was provided for the work of the Ecological Reserves Advisory Committee.

Lands presently reserved for proposed Ecological Reserves were evaluated to determine the requirements of the program. Public surveys regarding the activities of park users were conducted as part of an ongoing program.

A five-year review and evaluation of land-based facility and service needs was completed for existing provincial parks and provincial recreation areas, with strategies for upgrading, redevelopment and expansion provided to direct capital budget expenditures.

5. Professional and Technical Services Branch

5.1 INTRODUCTION

The Professional and Technical Services Branch provides specialized services to the other branches of the division. The branch plays a key role in the development, monitoring and maintenance of departmental parks and recreation facility design standards and a cost-estimating system and services. Technical services and specialized products are also provided to meet divisional requirements.

5.2 OVERVIEW

Significant emphasis has been placed on the preparation of park and recreation facility design standards and guidelines, on the development of a divisional cost-estimating system and on providing input and expertise to the development of the Facility Replacement Program. The branch has undertaken much of its work with the assistance of private sector consultants. As well, the branch continues to support other branches through the provision of professional services in the fields of architecture, site design, horticulture, engineering and resource analysis.

The branch provided legal land surveys and other miscellaneous surveying services, large and small scale topographical maps, photographic mosaics and aerial photography for provincial parks and provincial recreation areas. A variety of graphic design products, special use maps and other speciality products were created.

The branch continued with the planning, design, fabrication and installation of different types of informational and directional signs for provincial parks and other recreational lands administered by the department with emphasis on contracting through the private sector.

6. Project Management Branch

6.1 INTRODUCTION

The branch is responsible for coordinating the department's capital development program, which encompasses two major areas of concentration: park reconstruction and park construction and redevelopment. Specific tasks include management of concept, design and construction contracts, as well as of capital renovation, reconstruction, upgrading and construction projects performed primarily by contracted firms, with assistance and supervision from government staff.

6.2 OVERVIEW

Projects falling within the parks reconstruction budget include all capital items related to reconstruction of existing parks and recreation areas to a minimum standard. Typical projects include upgrading of roads and renovation or replacement of water systems, campgrouinds, day use areas and trails. Reconstruction projects were undertaken in more than 15 provincial park and provincial recreation areas in 1984-85, with the major emphasis at Garner Lake, Twin Lakes, Saskatoon Island and Long Lake Provincial Parks.

Park construction and redevelopment includes redevelopment of major components of an existing provincial park or provincial recreation area, expansion of existing programs and facilities and the creation of new management units within the department's parks system. Typical projects include new or expanded campground and day use areas, utility systems, roads and trails.

Construction or redevelopment occurred at seven provincial parks and provincial recreation areas, including major work at Cypress Hills and Hilliard's Bay Provincial Parks.

The branch was also active in an interdepartmental program to plan and construct extensive recreation facilities at Blackfoot Grazing Reserve east of the City of Edmonton.

Operations and Maintenance Division

VIII

Operations and Maintenance Division

1. Introduction

The division is responsible for the operation, maintenance and conservation of provincial parks, provincial recreation areas and wilderness areas for the enjoyment and safety of visitors.

2. Overview

The division manages and carries out the day-to-day operation and maintenance of 58 provincial parks, 62 provincial recreation areas and three wilderness areas.

These provincial parks and provincial recreation areas are maintained and operated by a permanent staff of park rangers, visitor services officers and maintenance and trade personnel. These staff are supplemented by seasonally-hired employees during periods of high public use. Regional office personnel provide support to park programs throughout these regions in visitor services, resource management, trades activities, financial management and administration.

Alberta's provincial parks and provincial recreation areas offered 9,408 campsites for visitor use during the year and hosted more than 1.48 million individual camping nights (determined as one person camping one night), by Albertans and out-of-province visitors. In addition, an estimated 2.65 million visits were accommodated through day use facilities managed by the division.

Major emphasis has been placed on the delivery of quality service to provincial park and provincial recreation area visitors. Recent initiatives include:

- improved visitor and vehicle attendance counts;
- a major public survey of park visitor preferences;
- an evaluation of visitor services programs in one region;
- an expansion of the campsite reservation service in response to strong public demand;
- improved travel planning information in conjunction with Travel Alberta; and
- continued emphasis on the "good host" approach to Park Ranger services.

These efforts are part of a multi-year strategy in the division which will result in revised and improved public service delivery and the monitoring of these activities.

The division implemented more effective and efficient methods for the delivery of its programs, including:

- expansion of privatization initiatives;
- procurement of firewood through local vendors;
- development of program delivery policies and standards;
- update of the general regulations under the Provincial Parks Act; and
- development of monitoring methods to assess effectiveness of security services programs.

3. Administrative Support Branch

3.1 INTRODUCTION

The branch provides administrative and financial support services to division management, the Field Support Branch, the Visitor Services Branch and four Regional Offices, coordinating these services where divisional need requires.

3.2 OVERVIEW

In 1984-85, the branch provided the required support functions for the division. The branch also developed divisional policies and procedures on private operator service contracts and coordinated and presented training seminars on contract management and administration. The branch played a major role in coordinating and developing departmental administrative policies and procedures.

In 1984, the branch coordinated the Summer Temporary Employment Program and the Priority Employment Program for the division. For the department the branch coordinated the Environment Employment Program which is administered through the Department of Manpower. The branch provided transitional administrative support to Kananaskis Country and represented the division on the Administration and Electronic Data Processing Committees.

4. Field Support Branch

4.1 INTRODUCTION

The Field Support Branch is a divisional support branch with specialists in operational planning, maintenance engineering, security services and equipment and materials.

4.2 OVERVIEW

Inherent in the responsibility to provide a safe, secure and enjoyable visit to Alberta provincial parks and provincial recreation areas is the task of enforcing certain laws and regulations. This duty must be performed in as courteous and professional a manner as possible. In this regard the branch has developed and implemented a specialized training program for field staff. This program emphasizes crime prevention and the conducting of enforcement responsibilities in a "good host" manner.

With a view to a long-term reduction in operating, maintenance and capital costs, the branch coordinated the development of an equipment management system featuring inventory, acquisition, planned maintenance and replacement considerations. The branch also implemented a new materials and supply management system to assist the division in managing supply inventory in a more effective and efficient manner.

During 1984-85, the branch initiated or continued several operation and maintenance standards and evaluation exercises. These studies are designed, developed and coordinated by the branch to help allocate and manage divisional resources more effectively and efficiently.

The branch played a major role in updating and developing divisional operating policies and procedures in 1984-85. These policies and procedures are utilized by staff to ensure consistency in the delivery of programs to the public.

5. Visitor Services Branch

5.1 INTRODUCTION

The Visitor Services Branch is responsible for coordinating public information offered at provincial parks and provincial recreation areas. Public information includes interpretive education and visitor orientation.

5.2 OVERVIEW

During 1984-85, the branch initiated a new volunteer program entitled Campground Host. This policy initiative creates the opportunity for increased volunteer participation in departmental activities.

The branch also completed learning resource manuals for parks where major interpretive education programs are offered. These manuals offer group leaders and teachers resource and activity guides which help them to lead study groups in the parks. Manuals were completed for Dinosaur and Writing-on-Stone Provincial Parks. As well, a manual for general use in a wide variety of parks was completed.

Standard designs and specifications for parks brochures were implemented during the year. This has resulted in a new series of brochures which project a consistent departmental image yet reduce printing and artwork costs for individual brochures.

6. Northern Region

6.1 INTRODUCTION

The Northern Region of the Operations and Maintenance Division administers 12 provincial parks and nine provincial recreation areas. The regional office is located in the Town of Valleyview.

6.2 OVERVIEW

The region continued contracting for services with the private sector. Contracted services included sewage disposal, pesticide application, janitorial services, caretaking, campground maintenance, garbage disposal and lawn and horticultural maintenance.

Saskatoon Island Provincial Park was closed to the public on August 1, 1984, to allow for a major upgrading program to commence. The Winagami breakwater was completed and dedicated.

A trail project was completed at Young's Point Provincial Park through the Katimavik Program, resulting in 11 kilometres of new hiking and cross-country ski trails. Also this year, new washrooms, picnic tables and campsites and a water cistern were added at Assineau River Recreation Area. The improvements are part of a continuing program to upgrade the quality of service provided in provincial recreation areas.

At Hilliard's Bay, public displays describing park resources and activities were installed in the park office. These displays represented the first time that an exhibit room had been integrated into a park office building. Since this technique saves construction costs and simplifies management, this prototype will likely be repeated elsewhere.

The division transferred Hotchkiss and Kinuso provincial recreation areas to local municipal governments to administer, operate and maintain.

7. West Central Region

7.1 INTRODUCTION

The West Central Region of the Operations and Maintenance Division administers 14 provincial parks and seven provincial recreation areas. The regional office is located in the Town of Rimbey.

7.2 OVERVIEW

The region contracted with the private sector for a large number of projects in such areas as painting, plumbing, mechanical repairs, janitorial services, grass cutting, pesticide application, campsite maintenance and solid waste removal.

The campsite reservation system was expanded to include five additional parks in the region. A prairie falcon reintroduction project at Raven Rocks in Fish Creek Provincial Park was initiated with the advice and assistance of the Department of Energy and Natural Resources.

The region implemented several initiatives, including a visitor services program at Wabamun Lake, forest canopy management projects at several parks and a paddle boat concession at Zeiner Provincial Park.

8. East Central Region

8.1 INTRODUCTION

The East Central region of the Operations and Maintenance Division administers 16 provincial parks and 32 provincial recreation areas. The regional office is located in the Town of Lac La Biche.

8.2 OVERVIEW

In Whitney Lakes Provincial Park, the Ross Lake Campground maintenance and fee collection services were totally operated under private sector management. During 1984-85, the region continued contracting for services with the private sector including sewage disposal, pesticide application, janitorial services, caretaking, campground maintenance, garbage disposal and lawn and horticultural maintenance.

The development of the Blackfoot Grazing Reserve for recreational/ grazing use continued in 1984-85. The region has played a major role in the program/ administrative planning of the future operation of the reserve.

Major upgrading caused the closure of Garner Lake Provincial Park and the day use area of Long Lake Provincial Park was the only portion available for public use because of the upgrading project.

The region has participated in the planning for a new workshop to be constructed in the Town of Lac La Biche.

9. Southern Region

9.1 INTRODUCTION

The Southern Region of the Operations and Maintenance Division administers 16 provincial parks and 14 provincial recreation areas. The regional office is located in the Town of Vulcan.

9.2 OVERVIEW

The private sector undertook various maintenance contracts involving janitorial, water and sewage hauling, tree pruning, weed spraying, garbage collection and painting services.

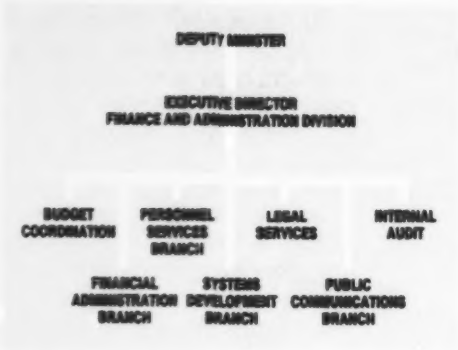
The administrative responsibility for Midland and Little Fish Lake Provincial Parks, and Bleriot Ferry, Horseshoe Canyon, Hoodoos and Morrin Bridge Provincial Recreation Areas was transferred from the East Central Region.

The region opened 115 redeveloped campsites at Cypress Hills Provincial Park and new displays were opened at the park's visitor centre. The redevelopment and expansion of Lundbreck Falls and Chin Lakes Provincial Recreation Areas provided improved camping and outdoor recreational opportunities for public use.

Finance and Administration Division

IX

Finance and Administration Division



1. Introduction

The Finance and Administration Division provides support to department management in the development and maintenance of department legislation and regulations; financial planning and budgeting; establishment, maintenance and development of the department human resources; and the development and maintenance of office and automated information systems.

The division is also responsible for implementing various government-wide systems at the department level. This function includes responsibility for such matters as the development and review of financial systems; disbursement, revenue and assets accounting; pay and benefits administration; position classification; and various aspects of the employee relations program and of the occupational health and safety program.

2. Overview

During 1984-85, the division undertook several initiatives to adjust the support mechanism to reflect the department's moves toward privatization. The most significant of these were the redefinition and documentation of policies and procedures related to the support provided through the Finance and Administration Division, and the development of user manuals to support them. As well, a review of the department support function was initiated to optimize efficiency and economy in the delivery of support services. The review is scheduled for completion during 1985-86.

3. Budget Coordination

3.1 INTRODUCTION

The Budget Coordination Unit provides support to department managers in the development of budget strategy. The unit also coordinates the development of annual budget submissions and maintains departmental expenditure monitoring and manpower utilization systems.

3.2 OVERVIEW

In addition to carrying out ongoing responsibilities related to the development of department budgets and the monitoring and analysis of expenditures, the unit played major roles in the redefinition, documentation and provision of training respecting financial policies and procedures, as well as a review of department support services.

4. Financial Administration Branch

4.1 INTRODUCTION

The Financial Administration Branch provides support to the senior financial officer in developing recommendations respecting financial policy and procedures and to department managers in the processing and reporting of financial transactions in a manner consistent with relevant legislation, regulations, policies, procedures, directives and generally accepted accounting principles.

4.2 OVERVIEW

During 1984-85, the wage and salary function was transferred from Personnel Services to the Finance Branch. The branch played a major role in the redefinition and documentation of financial policies and procedures. Approximately 200 financial policies and procedures were documented during 1984-85.

5. Personnel Services Branch

5.1 INTRODUCTION

In 1984-85, the branch responded to organizational changes in two program divisions by providing support and assistance in reclassification, redeployment and recruitment. Assistance was provided in the identification of human resource development needs. Staff development activities focused on retraining and development of management and supervisory skills.

The branch coordinated input to the collective bargaining process. Departmental administrative policies and procedures on recruitment, classification and employee relations were reviewed and updated. The departmental Occupational Health and Safety Committee was reactivated to provide a focus for program planning. An employee safety orientation program and a chemical safety data program were implemented in the department.

6. Systems Development Branch

6.1 INTRODUCTION

The Systems Development Branch provides information services support in the form of systems development, automated information processing and library services.

6.2 OVERVIEW

During 1984-85, the branch provided ongoing services related to the planning, development and maintenance of mainframe and micro-computer systems. Major systems were developed and/or enhanced to assist in the development and administration of the department's budgets, the systematic replacement of the department's capital plant, the implementation of project management systems and the administration of the department's grant programs. As well, training programs were provided to users of micro-computers.

A project accounting system was developed for the University of Calgary to assist with the administration of funds granted from the department to the 1988 Winter Olympics.

The branch was also responsible for maintenance of the department records management program. Among other projects carried out during 1984-85, the branch completed the conversion of administrative and operational records at the Blue Lake Centre. Ongoing training and consulting services were provided to the department in the records management area.

The branch played a major role in the redefinition and documentation of policies and procedures related to support provided through the Finance and Administration Division.

7. Legal Services

7.1 INTRODUCTION

Legal Services provides support to department managers through the provision of: legal input with respect to the development and maintenance of the department's legislative/regulatory base; formal legal documents required to effect specific transactions; and advice related to the routine operation of the department. Much of this service is effected in cooperation with the department of the Attorney General. Legal Services also provides insurance services to the department through liaison with the Risk Management and Insurance Division of Alberta Treasury.

7.2 OVERVIEW

During 1984-85, the activities of Legal Services focused mainly on the contracting process in light of the department's focus on privatization. Efforts in this regard centred around the development of policies, procedures, guidelines and standard contracts to assist in the contracting process. Several seminars were held to train staff in contract administration.

Other activities related to assistance in the development and submission of department regulations.

8. Public Communications Branch

8.1 INTRODUCTION

The Public Communications Branch provides advice and professional expertise in the development of communication materials to inform the public about the department's policies, programs and services. Information is provided through news releases, brochures, audio-visuals and advertising.

The branch is staffed by communications specialists assigned to Alberta Recreation and Parks by the Public Affairs Bureau. The communications staff are the bureau's representatives in the department and are responsible for public relations consultation and ensuring that all formal communication materials (i.e., graphic design, print and audio-visuals) meet Alberta government standards.

The responsibilities for the branch were transferred to the Planning Secretariat in November 1984 to provide long-range communications planning for the department.

8.2 OVERVIEW

The branch's key 1984-85 activities included: providing communications planning to Team Alberta for the Jeux Canada Summer Games; communication support to the Energize workshop; pre-conference communication planning for the Alberta Youth Year conference and activities to be held in Edmonton in November 1985; and communications service and assistance for Alberta parks' public information sessions.

In carrying out communication plans and strategies, the Public Communications Branch wrote 29 press releases, placed over 100 advertising orders, processed over 600 print and artwork orders, organized several special events and provided communications consultation services to all divisions and branches.

9. Internal Audit

9.1 INTRODUCTION

Internal Audit provides support to department management through the review and assessment of financial systems and procedures.

9.2 OVERVIEW

In general, audits conducted during the period were systems audits. Financial audits focused primarily on the area of revenue generation.

Appendices

Legislative Changes: 1984-85

Regulations were approved to establish eight Provincial Recreation Areas, including:

Birch Bay (A.R. 52/85)
English Bay (A.R. 53/85)
Horseshoe Bay Canyon (A.R. 54/85)
Lea Park (A.R. 55/85)
Mallaig (A.R. 56/85)
Missawawi (A.R. 57/85)
Moore Lake West (A.R. 58/85)
Sun Haven (A.R. 59/85)

Two Provincial Recreation Area regulations were repealed:

Ghost River Reservoir (A.R. 38/85), and
Hommy (A.R. 61/85).

Alberta Regulation 7/85 was passed repealing the Recreation Grant Regulations (Major Facilities, 1977) (A.R. 303/76) and the Recreation Grant Regulations (Project Cooperation, 1977) (A.R. 304/76). The Regulation also established as part of the Department of Recreation and Parks Grant Regulation, a regulation for the Community Recreation and Culture Grants Program.

Recreation Grants: 1984-85

TYPE	NUMBER	DOLLAR AMOUNT (in thousands)
Major Cultural/Recreation Facility Development Program	1,240	28,471
Project Cooperation	1,534	3,971
Operational Program Assistance	377	7,405
Provincial Recreation/Sport Association	106	1,802
Discover Alberta	13	6
Regional Games	9	226
Hosting	28	200
Outdoors Alberta	1	92
Special Projects	43	107
Alberta Athlete Assistance Program	50	364
Trail Development	9	30
Special Grants	11	38
International Sport Exchange	7	120
Recreation for the Disabled	54	416
Team Training and Selection	20	136
Fitness	17	194
Alberta Sport Council - Operating	1	172
Recreation, Parks and Wildlife Foundation - Operating	1	83
Urban Parks - Capital (A.H.S.T.F.)	37	22,000
Urban Parks - Operating	5	1,429
Municipal Parks - Operating	27	50
Recreation Areas - Capital	10	1,000
Recreation Areas - Operating	24	418
Capital City Park	1	2,199
TOTALS	3,625	$70,929

Major Cultural/Recreation Facility Development Program: 1984-85

Arena	46	1,163
Community Hall	132	2,243
Cultural Facility	91	3,496
Curling Rink	34	1,027
Golf Course	25	583
Master Plan	13	110
Outdoor Recreation Facility	90	1,090
Park Development	92	1,721
Recreation Complex/Community Centre	86	4,044
Renovation to an Existing Facility	235	4,288
Swimming Pool	20	1,154
Senior Citizens Facility	17	737
Equipment	57	382
Miscellaneous	300	6,416
Debt Retirement	2	17
TOTALS	1,240	$28,471

Municipal Recreation Areas Program Capital Funding: 1984-85

In 1984-85 a total of $1 million in capital grants, consisting of ten individual grants of $100,000 were distributed to Alberta municipalities. Recipients included:

Town of Carstairs - Carstairs Recreation Area
County of Newell - Crawling Valley Reservoir
Municipal District of Starland - Michichi Reservoir
Municipal District of Kneehill - Keivers Lake
County of St. Paul - Lac Bellevue
Municipal District of Bonnyville - Muriel Lake
Town of Sedgewick - Sedgewick Lake
Town of Stony Plain - Stony Plain Recreation Area
County of Strathcona - Strathcona Wilderness Centre
Town of Mayerthorpe - Mayerthorpe Golf Club ($87,500)
- Rangeton Recreation Area ($12,500)

Provincial Parks and Provincial Recreation Areas Campsite Statistics: 1980 - 1984

	NUMBER OF CAMPSITES				
	1980	1981	1982	*1983	*1984
Provincial Parks	6,021	6,436	6,995	7,208	8,114
Recreation Areas	—	—	3,662	3,841	3,909
TOTALS	6,021	6,436	10,657	11,049	12,023

* (Statistics include Kananaskis Country)

Capital Development Expenditures: 1984-85

The following listing describes the major capital expenditures for project work undertaken during the 1984-85 fiscal year for each budget element:

UPGRADING PROJECTS: $3,446,968.

GARNER LAKE
Water distribution system, wet well/pumphouse renovations, boat house and launch, cold storage building, miscellaneous road and earthworks.

HASSE LAKE
Improvements to internal roads, upgrading of day use area, trail development, beach improvement, playground and floating boardwalk.

TWIN LAKES
Road construction, redevelopment of camping and day use areas, site furnishings, toilet buildings, boat launch, playground equipment, boardwalk and expansion of parking.

SASKATOON ISLAND
Road work, water system, boat launch, camping and day use opportunities.

MOONSHINE LAKE
Road work and horticultural maintenance.

BIG KNIFE
Horticultural maintenance and landscaping.

LONG LAKE
New campground with water system, boat launch, parking lot for day use area and five new double combination toilets.

LOWER MANN LAKE
Road works, picnic shelters, playground equipment, boat launch and campground area improvements.

LUNDBRECK FALLS
Road construction, water well, trail work and campground upgrading.

BONNIE LAKE
Upgrading campground, playground equipment and portable boat dock.

RENOVATION PROJECTS: $323,325.

WINAGAMI LAKE
Repairs to breakwater.

JARVIS BAY
Road work, campground expansion, trails, water main and new toilet building.

ASPEN BEACH
Detailed design for water and sewage system and design for new shower/washroom building.

MAJOR REPLACEMENT: $1,152,079.

Expenditures involved replacement or repair of facilities system-wide where funding was not specifically identified under upgrading or renovation projects. Work included installation of 50 vault toilet buildings, utility system upgrading, water tank improvements and sign replacement.

PARK CONSTRUCTION AND REDEVELOPMENT: $1,498,037.

CYPRESS HILLS
Site work, buildings and landscaping at three major campgrounds.

DILLBERRY LAKE
Horticultural maintenance.

WHITNEY LAKES
Horticultural maintenance.

HILLIARD'S BAY
New water storage, treatment and distribution system.

KINBROOK ISLAND
Horticultural maintenance and water system upgrading.

CARSON-PEGASUS
Boundary fencing, water system improvements and horticultural maintenance.

STRATHCONA SCIENCE PARK
Soils investigation, ski lift design studies and horticultural maintenance.

Department Revenue Summary: 1984 - 1985

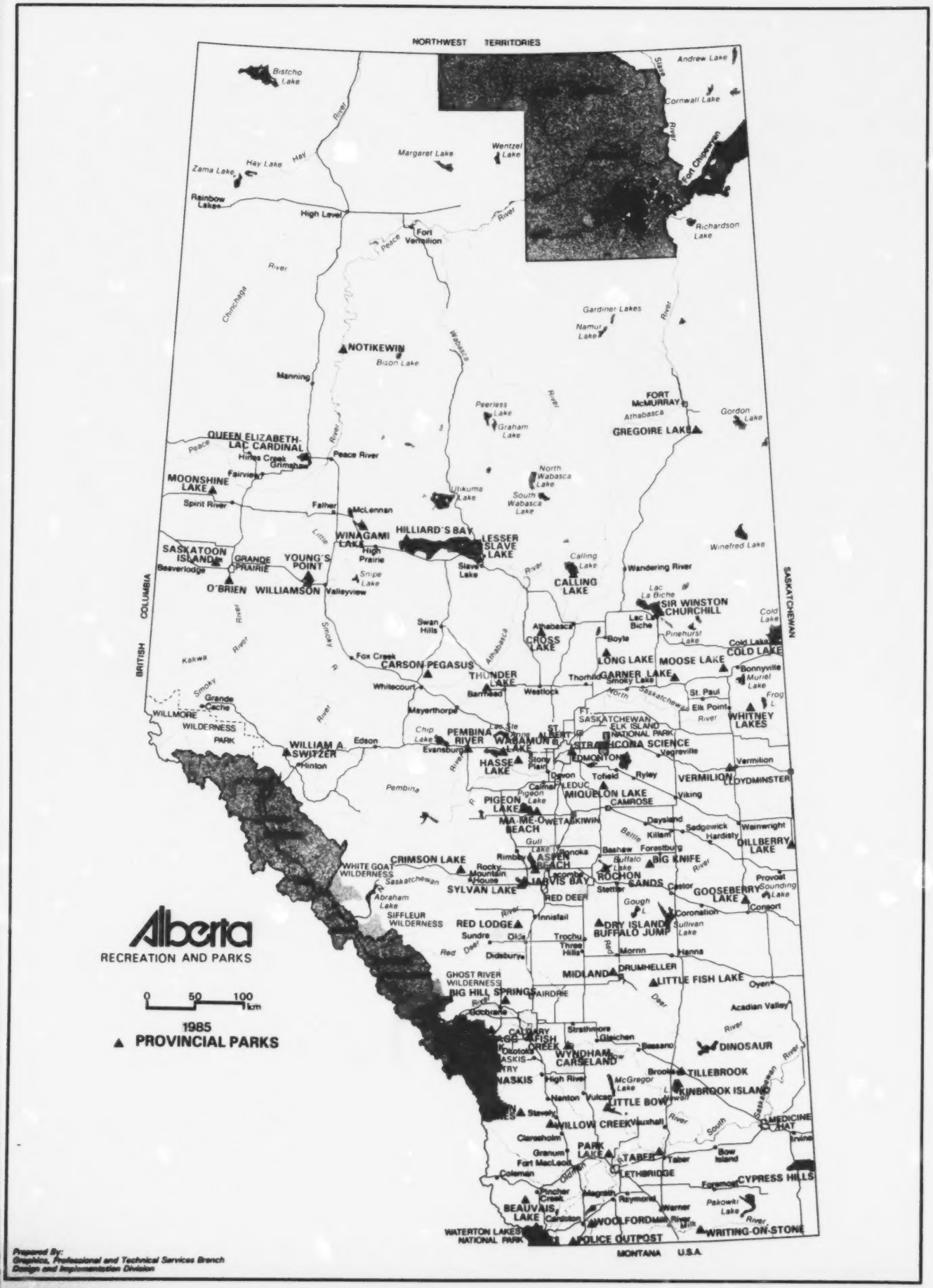
TYPE:	DOLLAR AMOUNT:
Fees, Permits and Licenses:	
CAMPING FEES	
- Provincial Parks	$ 992,023.
- Kananaskis Country	278,434.
Disposition Fees	144,174.
William Watson Lodge Fees	24,237.
Outdoor Recreation Centre Fees (Blue Lake)	69,016.
Recreation Development Fees	10,207.
MISCELLANEOUS FEES	
- Department	12,930.
- Kananaskis Country	1,949.
OTHER REVENUE	96,307.
PAYMENTS FROM GOVERNMENT OF CANADA	39.
Miscellaneous	
CONCESSION REVENUE	
- Provincial Parks	114,748.
- Kananaskis Country	131,281.
UTILITIES	
- Department	35,144.
- Kananaskis Country	435.
RENTALS	
- Department	88,407.
- Kananaskis Country	1,002.
Other Miscellaneous	2,032.
	$2,002,365.

General Revenue Fund Expenditures: 1984-85

General Revenue Fund

Summary of Subprogram Transactions for the Year Ended March 31, 1988

	1984-85 Estimates	Special Warrants	Transfers In	Transfers Out	Total Funds Available	Total Expended	Surplus (Deficit)	% Surplus (Deficit)
DEPARTMENTAL SUPPORT VOTE 1								
1.1 Minister's Office	223,875			5,000	218,875	190,381	28,494	13.0
1.2 Deputy Minister's Office	253,337		11,000		264,337	259,284	5,053	1.9
1.3 Administrative Support	417,441			17,321	400,120	393,727	6,393	1.6
1.4 Finance	974,193		196,017		1,170,210	1,108,605	61,605	5.3
1.5 Personnel Services	615,785			209,342	406,443	394,352	12,091	3.0
1.6 Systems Development	774,518		16,321		790,839	744,943	45,896	5.8
1.7 Public Communications	216,550			5,175	211,375	191,981	19,394	9.2
1.8 Planning Secretariat	225,059		13,500		238,559	230,390	8,169	3.4
Total Vote 1	3,700,758	0	236,838	236,838	3,700,758	3,513,663	187,095	5.1
RECREATION DEVELOPMENT VOTE 2								
2.1 Program Support	904,841		17,000		921,841	913,212	8,629	0.9
2.2 Financial Assistance	41,609,481	9,000,000			50,609,481	49,201,285	1,408,196	2.8
2.3 Community Recreation Development	1,109,451				1,109,451	1,091,995	17,456	1.6
2.4 Recreation Program Development	2,525,439		10,000		2,535,439	2,501,663	33,776	1.3
2.5 Regional Recreation Consultation	2,022,884			27,000	1,995,884	1,959,781	36,103	1.8
Total Vote 2	48,172,096	9,000,000	27,000	27,000	57,172,096	55,667,936	1,504,160	2.6
PROVINCIAL PARKS VOTE 3								
3.1 Operations and Maintenance	23,191,982				23,191,982	21,646,568	1,545,414	6.7
3.2 Design and Implementation	6,157,473				6,157,473	5,132,779	1,024,694	16.6
3.3 Parks-Reconstruction	6,509,000				6,509,000	5,600,660	908,340	14.0
3.4 Parks-Construction & Redevelopment	1,661,000				1,661,000	1,522,914	138,086	8.3
Total Vote 3	37,519,455	0	0	0	37,519,455	33,902,921	3,616,534	9.6
XV OLYMPIC WINTER GAMES 1988 VOTE 4								
4.1 Capital Development Coordination	831,123			61,500	769,623	393,721	375,902	48.8
4.2 Alpine Venue	44,000				44,000	1,001	42,999	97.7
4.3 Nordic Venues	110,000		61,500		171,500	157,007	14,493	8.5
4.4 University of Calgary Venue	7,889,700				7,889,700	7,785,000	104,700	1.3
4.5 Operations	207,000				207,000	42,473	164,527	79.5
Total Vote 4	9,081,823	0	61,500	61,500	9,081,823	8,379,202	702,621	7.7
KANANASKIS COUNTRY VOTE 5								
5.1 Program Support	1,062,176				1,062,176	1,014,892	47,284	4.5
5.2 Recreation Services	4,181,354				4,181,354	3,530,650	650,704	15.6
5.3 Facility Development & Maintenance	4,938,356				4,938,356	4,602,510	335,846	6.8
Total Vote 5	10,181,886	0	0	0	10,181,886	9,148,052	1,033,834	10.2
DEPARTMENT TOTALS	108,656,018	9,000,000	325,338	325,338	117,656,018	110,611,774	7,044,244	6.0


NORTHWEST TERRITORIES
SASKATCHEWAN
BRITISH COLUMBIA
MONTANA U.S.A.
Alberta
RECREATION AND PARKS
0 50 100 km
1985
▲ PROVINCIAL PARKS
Prepared By:
Graphics, Professional and Technical Services Branch
Design and Implementation Division
NOTIKEWIN
FORT McMURRAY
GREGOIRE LAKES
QUEEN ELIZABETH-LAC CARDINAL
MOONSHINE LAKE
WINAGAMI LAKE
HILLIARD'S BAY
LESSER SLAVE LAKE
SASKATOON ISLAND
GRANDE PRAIRIE
YOUNG'S POINT
O'BRIEN
WILLIAMSON
CALLING LAKE
SIR WINSTON CHURCHILL
CROSS LAKE
COLD LAKE
LONG LAKE
MOOSE LAKE
GARNER LAKE
CARSON-PEGASUS
THUNDER LAKE
WHITNEY LAKES
WILLMORE WILDERNESS PARK
WILLIAM A. SWITZER
PEMBINA RIVER
WABAMUN LAKE
STRATHCONA SCIENCE
HASSE LAKE
EDMONTON
VERMILION
LLOYDMINSTER
PIGEON LAKE
MIQUELON LAKE
CAMROSE
MA-ME-O BEACH
DILLBERRY LAKE
WHITE GOAT WILDERNESS
CRIMSON LAKE
ASPEN BEACH
BIG KNIFE
SYLVAN LAKE
JARVIS BAY
ROCHON SANDS
GOOSEBERRY LAKE
RED DEER
SIFFLEUR WILDERNESS
RED LODGE
DRY ISLAND BUFFALO JUMP
GHOST RIVER WILDERNESS
BIG HILL SPRINGS
MIDLAND
DRUMHELLER
LITTLE FISH LAKE
DINOSAUR
WYNDHAM-CARSELAND
TILLEBROOK
KINBROOK ISLAND
LITTLE BOW
WILLOW CREEK
MEDICINE HAT
PARK LAKE
TABER
LETHBRIDGE
CYPRESS HILLS
BEAUVAIS LAKE
WOOLFORD
POLICE OUTPOST
WATERTON LAKES NATIONAL PARK
WRITING-ON-STONE

NORTHWEST TERRITORIES
SASKATCHEWAN
BRITISH COLUMBIA
MONTANA U.S.A.
Alberta
RECREATION AND PARKS
0 50 100 km
1985
PROVINCIAL RECREATION AREAS
NOTE:
DUE TO SCALE RESTRICTIONS, NUMEROUS PROVINCIAL RECREATION AREAS WHICH ARE ADJACENT TO AND WITHIN KANANASKIS COUNTRY (I.D. #5) ARE NOT SHOWN
Prepared By:
Graphics, Professional and Technical Services Branch
Design and Implementation Division
1 ANGLING LAKE
2 ASSINEAU RIVER
3 BEAR TRAP LAKE
4 BEAVER LAKE
5 BIG VALLEY
6 BIRCH BAY
7 BLERIOT FERRY
8 BONNIE LAKE
9 BONNYVILLE BEACH
10 BUFFALO LAKE
11 CARMANGAY
12 CASTLE RIVER
13 CHIN COULEE
14 CHIN LAKES
15 CREMONA
16 CROOKED CREEK
17 DOG POUND CREEK
18 DUNVEGAN
19 EASTBOURNE
20 EMERSON BRIDGE
21 ENGLISH BAY
22 ETHEL LAKE
23 FALLEN TIMBER
24 FLOATING STONE LAKE
25 FORK LAKE
26 FRANCHERE BAY
27 FRENCHMAN'S BAY
28 GRIMSHAW
29 HIGH PRAIRIE
30 HOODOOS
31 HORSESHOE CANYON
32 JAMES RIVER BRIDGE
33 KEHIWIN
34 LEA PARK
35 LESSER SLAVE RIVER
36 LOWER MANN LAKE
37 LUNDBRECK FALLS
38 MALLAIG
39 MANATOKAN
40 McKENZIE CROSSING
41 MEDICINE RIVER
42 MISSAWAWI LAKE
43 MITSUE
44 MOORE LAKE EAST
45 MOORE LAKE WEST
46 MORRIN BRIDGE
47 MURIEL LAKE
48 NOJACK
49 NORTH BUCK LAKE
50 OWL RIVER
51 PEACE RIVER
52 PLAMONDON BEACH
53 RAVEN
54 SCANDIA
55 SILVER VALLEY
56 STONY
57 SUN HAVEN
58 TAY RIVER
59 THE NARROWS
60 TOLMAN BRIDGE
61 TRAVERS DAM
62 TWIN LAKES
63 VEZEAU
64 VINCENT
65 YARROW CREEK

NORTHWEST TERRITORIES
SASKATCHEWAN
BRITISH COLUMBIA
MONTANA U.S.A.
Alberta
RECREATION AND PARKS
0 50 100 km
1986
• MUNICIPAL RECREATION AREAS
Prepared By:
Graphics, Professional and Technical Services Branch
Design and Implementation Division
WADLIN LAKE
HIGH LEVEL
FORT VERMILION
RAINBOW LAKE
ZAMA LAKE
MANNING
WORSLEY-CLEARHILLS SKI AREA
LEDDY LAKE
PEACE RIVER
HARMON VALLEY
FAIRVIEW
SPRING LAKE SKI HILL
LITTLE SMOKY RECREATION AREA
SEXSMITH PARK
GRANDE PRAIRIE
DEBOLT GOLF COURSE
SNIPE LAKE
BEAVERLODGE
VALLEYVIEW
SPRUCE POINT PARK
HIGH PRAIRIE
FORT MCMURRAY
THE SNYE
NORTH WABASCA
WANDERING RIVER
WINEFRED LAKE
FORFAR RECREATION PARK
SILVER BIRCH GOLF CLUB
FOX CREEK
GOOSE LAKE
LONG ISLAND LAKE
HANMORE/ISLAND LAKE
BARRHEAD GOLF CLUB
MUNIELL LAKE
MAYERTHORPE/RANGETON
HALF MOON LAKE
SANDY LAKE
LAC BELLEVUE
WILLMORE WILDERNESS PARK
WILLMORE RECREATION PARK
McLEOD VALLEY
CHIP LAKE
PEMBINA VALLEY GOLF CLUB
STONY PLAIN
EDMONTON
M. DRAHOMANOW
JUBILEE REGIONAL PARK
WILLEYWEST PARK
JUBILEE PARK
CAMP LAKE
PARADISE VALLEY
BATTLE LAKE
CAMROSE
RIVERDALE MINIPARK
WINFIELD
WETASKIWIN
SEDGEWICK LAKE
OPEN CREEK
RED DEER LAKE
TILLICUM BEACH
SHORNCLIFFE
WHITE GOAT WILDERNESS
SUNDRE
HAUNTED LAKES
BURMA BRIDGE
COW LAKE
CAMPGROUND
RED DEER
TRENVILLE PARK
CAPT AYRE
SIFFLEUR WILDERNESS
BURNSTICK LAKE
KEIVER'S LAKE
FOX LAKE
MICHICHI DAM
DRUMHELLER
BLOOD INDIAN RESERVOIR
GHOST RIVER WILDERNESS
CARSTAIRS
AIRDRIE
CALGARY
CRAWLING VALLEY RESERVOIR
GEORGE LANE PARK
JANET & ARCHIE BOGG COUNTRY
CLEAR LAKE
GOLDEN SHEAF
MEDICINE HAT
PICTURE BUTTE
CAVAN LAKE
STAFFORD LAKE
LETHBRIDGE
POWDERKEG
MILK RIVER RIDGE RESERVOIR
WATERTON LAKES NATIONAL PARK
GOLD SPRINGS PARK